

## Acknowledgements

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## Photo credits

Front cover: Forest Guard in Rajaii National Park, WildTeam
Page 1: Workshop participants, Wildlife Institute of India.
Page 4: Participants creating conceptual models, WildTeam.
Page 5: Workshop in progress, WildTeam.
Page 6. Workshop participants in Rajaji National Park.


## Executive summary

The Open Standards for the Practice of Conservation (OS) has been developed as best practice for adaptively managing conservation projects of any size. This report documents the outputs of a workshop, carried out at the Wildlife Institute of India, to raise awareness of the OS and build demand for the OS by World Heritage Natural Site managers. To assist achieving similar objectives in the future, WildTeam also had the additional subobjective to improve WildTeam staffs' ability to provide OS support to partners.

The 4 day Open Standards workshop was carried out between the $7^{\text {st }}$ and $4^{\text {th }}$ of December, and used the OS framework to help create an illustrative conservation plan for the Rajaii National Park. Training was also provided to build participants' skills in MIRADI software. A follow up online survey was carried out to help assess the effectiveness of the workshop.

A total of 26 participants attended the full workshop from 5 different South Asian countries, including Bhutan, India, Nepal, Maldives, and Sri Lanka. A total of 20 responded to the online survey.

Online survey results suggested that $90 \%$ of respondents were previously either not aware of OS at all, or were aware of the OS but not familiar with its content. After the workshop, however, $100 \%$ of respondents agreed that (a) the OS represents best practice for adaptively managing conservation projects and programmes of any size, (b) they would like to apply the OS to the project that they are working on, and (c) would recommend using the OS to others. The overall value and demand for using the OS was also reflected in one of the respondent's quotes "It gave a platform to understand the logic of applying measurable project outputs for achieving long term objectives."

In terms of OS support services, $90 \%$ of respondents wanted to receive coach support for their project, and over $80 \%$ would like to take part in classroom-based or online courses.

All respondents said that they would recommend the workshop to others, with the overall positive participant experience reflected in one of the respondent's quotes "As it was a new concept for many of the participants we understood very much of all the concepts."

## Contents

1 Introduction ..... 4
2 Methods ..... 5
2.1 Activities .....  5
2.2 Assessing the effectiveness of activities ..... 6
3 Results ..... 6
3.1 Raising awareness of the OS .....  .6
3.2 Building demand for applying the OS ..... 7
3.3 Improving WildTeam staffs' ability to provide OS support to partners ..... 7
4 Discussion .....  8
4.1 Raising awareness of the OS .....  8
4.2 Building demand for applying the OS .....  8
4.3 Improving WildTeam staffs' ability to provide OS support to partners .....  8
5 Tables ..... 9
6 Figures ..... 17
7 References ..... 22

## 1 Introduction

The Open Standards for the Practice of Conservation (OS) has been developed by the Conservation Measures Partnership as best practice for adaptively managing conservation projects of any size. Applying the OS is thought to increase an organisation's chances of achieving measurable conservation impact by improving organisational capacity to plan, design, implement, monitor, assess, and communicate their conservation projects. The Conservation Coaches Network (CCNet) has been set up to spread the use of the Open Standards across the globe, with WildTeam coordinators for CCNet work in South Asia.

This report documents the outputs of a World Heritage Natural Site managers workshop carried out at the Wildlife Institute of India (WIII), with the objectives to:

- Raise awareness of the OS
- Build demand for the OS

To assist achieving similar objectives in the future, WildTeam also has the additional subobjective to:

- Improve WildTeam staffs' ability to provide OS support to partners



## 2 Methods

### 2.1 Activities

A 4 day Open Standards workshop was carried out on the ${ }^{\text {st }}$ to the 4th of December, 2015, at the WII offices in Dehra Dun, India.


Day 1 of the workshop was comprised of a series of presentations by the United Nations Educational, Scientific, and Cultural Organization Category 2 Centre (UNESCO C2C) staff on UNESCO processes, and the World Natural Heritage site managers, who gave an overview of the challenges they are facing at their respective sites.

Day 2 of the workshop was used to visit Rajaii National Park and local Gujar communities, to gather information on biodiversity features, threats, and drivers of threats (for use in Day 3 and 4 of the workshop). The trip to Rajaii National Park included a talk on the park's biodiversity by WII scientist Dr. Suresh Kumar, and a talk on the management issues facing the park by Conservator of Forests Mr. S.S. Rasaily.

On day 3, an introductory presentation provided an overview of the OS as best conservation practice highlighted the benefits of the OS, and provided information on OS resources such as websites and supporting organisations. For the rest of day 3 and 4 of the workshop, version 3.0 of the OS (CMP 2013) was used as an approach to help create an illustrative conservation plan for the Rajaii National Park (Box 1).

The specific OS components covered in the

## Box 1: Rajaji National Park

Rajaii National Park is $820 \mathrm{~km}^{2}$ and is noted for its important populations of tiger, elephant, mahseer, and Yellow-headed Tortoise.
workshop were defining scope and targets, assessing threats, creating a conceptual diagram of contributing factors, developing a results chain, and creating a monitoring plan (CMP 2013). We also incorporated a behaviour change approach to support the conceptual diagram and results chain components. Workshop sessions were made up of an initial presentation on theory, followed by group work. The workshop also included a practical introduction to use of MIRADI software.

### 2.2 Assessing the effectiveness of activities

The effectiveness of the workshop to raise awareness of the OS, and build demand for the OS, was assessed through a follow up online survey. We also used the online survey to assess WildTeam staffs' ability to provide OS support to partners. The mapping of online survey questions used to assess each objective is detailed in Table 2.

## 3 Results

A total of 26 participants attended the full workshop from 5 different countries, including Bhutan, India, Nepal, Maldives, and Sri Lanka (Table 3). A total of 20 participants responded to the online survey.

### 3.1 Raising awareness of the OS

Results of the online survey suggested that $90 \%$ of respondents were previously either not

## Box 2: What did respondents most like about the OS?

"Ease of planning, monitoring and creating reports."
"It gave a platform to understand the logic of applying measurable project outputs for achieving long term objectives" aware of OS at all, or were aware of the OS but not familiar with its content. Only 10\% were previously aware of the OS and familiar with its contents (Fig. 1).

As a result of the workshop, $100 \%$ of respondents agreed or strongly agreed that "I am now more aware of the OS existence" (Fig. 2), $100 \%$ of respondents agreed or strongly agreed that "I am now more aware of the OS benefits" (Fig. 3), and $100 \%$ of respondents agreed or strongly agreed that "I am now more aware of the OS resources" (Fig. 4).

Also as a result of the workshop, $100 \%$ of respondents agreed or strongly agreed that "The OS represents best practice for adaptively managing conservation projects and programmes of any size" (Fig. 5) and that "Using the OS will increase the chances of a project/ programme achieving measurable conservation impact" (Fig. 6).

Box 3: What did respondents think could be improved about the OS?
"Different case studies for better understanding"

[^0]Qualitative responses with respect to what was most liked about the OS are detailed in Table 4 and highlighted in Box 2. Qualitative responses with respect to what could be improved about the OS are detailed in Table 5 and highlighted in Box 3.

### 3.2 Building demand for applying the OS

In terms of OS application, $85 \%$ had previously never applied the OS, $5 \%$ had applied the OS in theory, $5 \%$ had applied the OS as part of a team to help manage a project, and $5 \%$ had taught the OS theory to others (Fig. 7).

After the workshop, $100 \%$ of respondents agreed or strongly agreed to the statement " 1 would like to apply the OS to the project/programme I am working on" (Fig. 8), and 100\% of respondents would recommend using the OS to others (Fig. 9).

Of the proposed OS support services, $90 \%$ of respondents would like to receive coach support to help their project team through the OS process (Fig. 10), $85 \%$ would like to take part in classroom-based OS courses (Fig. 11), and 90\% would like to take part in OS online courses (Fig. 12). In addition, 65\% of respondents would like to be trained as a CCNet coach (Fig. 13). Participant suggestions on other types of OS support that they would like to receive are documented in Table 6.

### 3.3 Improving WildTeam staffs' ability to provide OS support to partners

Box 4: What did respondents think could be improved about the workshop?
"More time may be allotted for the more important sections"
" Participants could bring their own site examples and incorporate in Miradi "

Overall, 100\% of respondents would recommend the workshop to others (Fig. 14). Qualitative information on what respondents thought could be improved about the workshop, and any additional comments are detailed in Table 7 and 8 respectively, and highlighted in Box 4.

Qualitative information on what respondents thought the workshop coaches did well at, and what was most liked about the workshop are detailed in Table 9 and 10 respectively.

Qualitative information on what respondents thought the workshop coaches could do better at is listed in Table 11.

## 4 Discussion

The results suggest that the workshop was able to meet the objectives of helping to build awareness and demand for the OS. Likewise the results suggest that the participants thought that the WildTeam staff are capable of providing OS support to partners.

### 4.1 Raising awareness of the OS

In support of findings from the previous OS workshop carried out at the WII, of note was the low initial awareness of the OS which, although based on a very small sample size, may be indicative of the South Asia region.

### 4.2 Building demand for applying the OS

All respondents would recommend using the OS to others and there was a strong demand for all of the proposed OS support services. WII are now considering additional ways to work with WildTeam in the future, to build OS training capacity and project use of OS in South Asia.

### 4.3 Improving WildTeam staffs' ability to provide OS support to partners

The overall indicator of success in relation to WildTeam staffs' ability to provide OS support was that $100 \%$ of respondents would recommend the workshop to others. Likewise the feedback about the workshop, and WildTeam coaches was very positive e.g. "It gave a platform to understand the logic of applying measurable project outputs for achieving long term objectives". Many respondents suggested that more time was needed to better cover the different OS components.

## 5 Tables

Table 1. List of staff conducting the workshop.

| Name | Title | Org | Country |
| :---: | :---: | :---: | :---: |
| Chief guest/guest of honour |  |  |  |
| Dr. Anmol Kumar | Director General | Forest Survey of India (Ministry of Environment, Forest and Climate Change), | India |
| Dr Rajendra Dobhal | Director General | Uttarakhand Council for Science and Technology (UCOST) | India |
| Open standards workshop facilitators/coaches |  |  |  |
| Dr. Adam Barlow | Director | WildTeam | UK |
| Mr. Stuart McBride | Consultant | WildTeam | UK |
| WII resource persons |  |  |  |
| Dr. V.B. Mathur | Director, WII | Wildlife Institute of India | India |
| Dr. Sonali Ghosh, IFS | Scientist-F | UNESCO C2C, Wildlife Institute of India | India |
| Mr. Manoj Nair, IFS | Scientist-F | UNESCO C2C, Wildlife Institute of India | India |
| Dr. Malvika Onial | Scientist-E | UNESCO C2C, Wildlife Institute of India | India |
| Dr. Gopi G.V. | Scientist-D | Wildlife Institute of India | India |
| Mr. Niraj Kakati | Technical Officer | UNESCO C2C, Wildlife Institute of India | India |
| Dr. Bhumesh Singh | Technical Officer | UNESCO C2C, Wildlife Institute of India | India |
| Mr. Anukul Nath | Assistant Technical Officer | UNESCO C2C, Wildlife Institute of India | Nepal |
| Mr. Chitiz joshi | Assistant Technical Officer | UNESCO C2C, Wildlife Institute of India | Maldives |
| Mr. Dhruv Verma | World Heritage Assistant | UNESCO C2C, Wildlife Institute of India | Maldives |
| Ms. Jyoti Negi | World Heritage Assistant | UNESCO C2C, Wildlife Institute of India | Maldives |
| Ms. Rupa | World Heritage Assistant | UNESCO C2C, Wildlife Institute of India | Maldives |
| Ms. Persis Farooqy | World Heritage Assistant | UNESCO C2C, Wildlife Institute of India | Sri Lanka |
| Ms. Poonam Sati | Office Assistant | UNESCO C2C, Wildlife Institute of India | India |
| Mr. Vivek Sarkar | Project Biologist | UNESCO C2C, Wildlife Institute of India | India |
| Dr. R. Suresh Kumar | Scientist | Wildlife Institute of India | India |

Note: UNESCO C2C = United Nations Educational, Scientific, and Cultural Organization Category 2 Centre.

Table 2. Online survey questions used to assess workshop objectives.

| Assessment | Online survey question to assess objective | Answer type | Answer options |
| :---: | :---: | :---: | :---: |
| Awareness of the OS. | Which of the following options best describes your awareness? | Multiple choice | I was aware of the OS and familiar with its contents, I was aware of the OS but I was not familiar with its contents, I was not aware of the OS |
|  | The OS <br> represents best <br> practice <br> managing adaptively <br> marconservation <br> projects <br> any <br> and size | Multiple choice | Likert scale: Strongly agree, agree, neither agree nor disagree, disagree, strongly disagree |
|  | Using the OS will increase the chances of a project/programme achieving measurable conservation impact | Multiple choice | Likert scale: Strongly agree, agree, neither agree nor disagree, disagree, strongly disagree |
|  | What do you like most about the Open Standards? | Text | Open answer |
|  | Is there anything you think could be improved about the Open Standards? | Text | Open answer |
|  | I am now more aware of the OS existence | Multiple choice | Likert scale: Strongly agree, agree, neither agree nor disagree, disagree, strongly disagree |
|  | I am now more aware of the OS benefits | Multiple choice | Likert scale: Strongly agree, agree, neither agree nor disagree, disagree, strongly disagree |
|  | I am now more aware of the OS resources | Multiple choice | Likert scale: Strongly agree, agree, neither agree nor disagree, disagree, strongly disagree |
| Demand for applying the OS. | Which of the following options best describes your application of the Open Standards before the workshop? | Multiple choice | I have never applied the OS before, I have practiced the theory of using the OS, I have applied the OS as part of a team to help manage a project, I have taught the OS theory to others, I have coached a team to apply the OS to their project |
|  | I would like to apply the OS to the project/programme I am working on | Multiple choice | Yes, no, other |
|  | Would you recommend using the Open Standards to others? | Multiple choice | Yes, no, other |
| Demand for OS support services. | Would you like to receive coach support to help your project/programme team through the Open Standards process? | Multiple choice | Yes, no, other |
|  | Would you like to take part in classroom-based Open Standards courses? | Multiple choice | Yes, no, other |
|  | Would you like to take part in Open Standards online | Multiple choice | Yes, no, other |


| Assessment | Online survey question to assess objective | Answer type | Answer options |
| :---: | :---: | :---: | :---: |
|  | courses? |  |  |
|  | Would you like to be trained as a CCNet coach? | Multiple choice | Yes, no, other |
|  | Is there any other type of Open Standards support that you would like to have? | Text | Open answer |
| WildTeam staff ability to deliver the OS support services. | What do you think your workshop coaches did well at? | Text | Open answer |
|  | What do you think your workshop coaches could do better at? | Text | Open answer |
|  | What were the things you most liked about the workshop? | Text | Open answer |
|  | How do you think we could improve this workshop? | Text | Open answer |
|  | Would you recommend this workshop to others? | Text | Open answer |
|  | Please tell us anything else you want to add | Text | Open answer |

Note: The Likert scale is a standardised approach to assess people's opinions (Likert 1932).

Table 3. List of and workshop participants.

| Name | Title | Org | Country |
| :---: | :---: | :---: | :---: |
| Government staff |  |  |  |
| Mr. Karma Tempa | Chief Forest Officer | Dept of Forest \& Park Services | Bhutan |
| Dr. B. S. Rana | Conservator of Forests | India Forest Department | India |
| Ms. Sonam Norden Bhutia | Assistant Conservator of Forest | India Forest Department | India |
| Ms. Reney R. Pillai | Senior Wildlife Assistant | India Forest Department Kerala | India |
| Mr. A.M Anjankar | Deputy .Conservator of Forest, Satara Forest Division | India Forest Department Maharashtra State, India | India |
| Mr. Bijo Joy | director, Keoladeo National Park | India Forest Department Rajasthan | India |
| Mr. A. Venkatesh | Chief Conservator of Forests and Field Director | India Forest Department Tamil Nadu | India |
| Mr. SS Rasaily | Conservator of Forests/Director NDBR | India Forest Department Uttarakhand | India |
| Dr. Sonali Ghosh | UNESCO C2C staff | Wildlife Institute of India, | India |
| Mr. Vivek Sarkar | UNESCO C2C staff | Wildlife Institute of India | India |
| Dr. Gopi G V | Scientist | Wildlife Institute of India | India |
| Mr. Niraj Kakati | Technical Officer | UNESCO C2C, Wildlife Institute of India | India |
| Mr. Laxman Poudyal | Park Warden | Department of National Parks and Wildlife Conservation Sagarmatha National Park | Nepal |
| Ms. Aishath Ajfaan Jawad | Ranger | Ministry of Environment and Energy of Maldives | Maldives |
| Ms. Aminath Afau | Protected Area Manager | Ministry of Environment and Energy of Maldives | Maldives |
| Mr. Ahmed Fawwaaz Nazeer | Conservation officer | Ministry of Environment and Energy of Maldives | Maldives |
| Ms. Hawwa Rasheed | Conservation Officer | Ministry of Environment and Energy of Maldives | Maldives |
| Mr. G. C. L. Perera | Park Warden | Department of Wildlife Conservation | Sri Lanka |
| NGO staff |  |  |  |
| Dr. Archana Godbole | Director | Applied Environmental Research Foundation | India |
| Mr. Arunava Gupta | Project Coordinator | Ashoka Trust for Research in Ecology and the Environment (ATREE) | India |
| Mr. Gopal Krishan | Director | Bio diversity Tourism And Community Advancement | India |
| Ms. Tshering Uden Bhutia | CEO | Khangchendzonga conservation Committee (KCC) Sikkim | India |
| Mr. Shiju Chacko | Regional Planner | Periyar Tiger Conservation Foundation, Thekkady, Kerala | India |


| Name | Titite | Org | Country |
| :--- | :--- | :--- | :--- |
| Mr. Ratul Saha | Landscape <br> Coordinator- <br> Sundarbans | WWF-India | India |
| Mr. Gopal Krishan | Director | Bio-Diversity, Tourism and <br> Community Advancement <br> (BTCA) | India |
| Mr. Aditya Sood | Staff | Bio-Diversity, Tourism and <br> Community Advancement <br> (BTCA) | India |

Table 4. Participant responses to "What do you most like about the OS?".

| Ref | Response |
| :---: | :--- | :--- |
| 1 | All |
| 2 | Connectivity of targets and contributing factors |
| 3 | Ease of planning, monitoring and creating reports |
| 4 | Easy to apply |
| 5 | Easy to apply |
| 6 | Group activity |
| 7 | Group practice for formulating the project |
| 8 | It gave a platform to understand the logic of applying measurable project outputs for achieving long <br> term objectives |
| 9 | It is simple and allows you to make strategic planning |
| 10 | Its easier to work with and very specific |
| 11 | Narrowing down the issues, challenges and barriers and unforeseen challenges of the projects and <br> working in a systematic way to solve them |
| 12 | OS workshop is very helpful for measuring the field programme |
| 13 | Project planning |
| 14 | Quantitative approach |
| 15 | Simple and measurable |
| 16 | Simplicity |
| 17 | Standardised methods |
| 18 | the easiness and effectiveness |
| 19 | The step by step approach the diagrammatic conceptual model |
| 20 | Well designed application. Easy application once you know. |

Table 5. Participant responses to "Is there anything you think could be improved about the OS?"

| Ref | Response |
| :---: | :--- |
| 1 | Adding a map of the area |
| 2 | Area description through map or GIS platform |
| 3 | Conservation is complicated and multifaceted process rather than simple targets and scope <br> simplified. It will be a good idea to bring it in |
| 4 | Deal with actual issues and problems |
| 5 | Definitely |
| 6 | Different case studies for better understanding |
| 7 | If I have a manual with my hand then I would improve the project |
| 8 | Link with Google Earth |
| 9 | Make it more user friendly |
| 10 | Nothing much |
| 11 | Nothing that I can think of. It is pretty good, as it is |
| 12 | Successful case studies should be highlighted at the start of the session so that confidence about OS <br> is there with all participants |

## Table 6. Participant responses to "Is there any other type of OS support that you would like to have?"

| No. | Responses |
| :---: | :--- |
| 1 | Documents and some case studies |
| 2 | Keep me updating the standards developed from time to time |
| 3 | No |
| 4 | Nothing |
| 5 | Please put me in your emailing list and keep me updated |
| 6 | Provide scope for comparative analysis |
| 7 | Yes |

Table 7. Participant responses to "How do you think we could improve this workshop?"

| Ref | Response |
| :---: | :--- | :--- |
| 1 | Could have had more timely sessions |
| 2 | Extend duration of workshop |
| 3 | Make it for a longer time. Three days seems like too short for this kind of workshop |
| 4 | More time |
| 5 | More time may be allotted for the more important sections |
| 6 | More time should be dedicated followed by practical sessions. |
| 7 | Participants could bring their own site examples and incorporate in Miradi |
| 8 | Regular seminar/ workshops |
| 9 | Should be for a week with more exercises |
| 10 | Should take realistic issues and problems and work on it |
| 11 | Time for group tasks can be increased a bit |
| 12 | Time span is short |

Table 8. Participant responses to "Please tell us anything else you want to add".

| No. | Responses |
| :---: | :--- |
| 1 | All staff of Forest Department Himachal Pradesh |
| 2 | Case studies, site specific for better understanding more such workshops |
| 3 | It should we done in the welfare of the communities based project preparation |
| 4 | It was great meeting new people and learning new concepts |
| 5 | Many things which seemed vague earlier is now more clear, this will positively impact my ongoing <br> project |
| 6 | Present more case studies planned and implemented with open standards |
| 7 | Very good workshop and I learnt a lot via it |

## Table 9. Participant responses to "What do you think your workshop coaches did well at?"

| Ref | Response |
| :---: | :--- |
| 1 | All the R.P. has done their Presentations. |
| 2 | all the topic |
| 3 | As it was a new concept for many of the participants we understood very much of all the concepts |
| 4 | Enabled peer review of all groups |
| 5 | Everything |
| 6 | Excellent |
| 7 | Hands on training |
| 8 | Interactive discussion |
| 9 | Interactive sessions |
| 10 | It was very lively and we enjoyed the tasks during the workshop |
| 11 | Mr Adam made it very well |
| 12 | Pretty much on everything! |
| 13 | They were interactive and described the principles of OS on learning by doing methods |
| 14 | Very Well |
| 15 | Yes |
| 16 | Yes but in very short time |

Table 10. Participant responses to "What were the things you most liked about the workshop?"

| Ref | Response |
| :---: | :--- | :--- |
| 1 | Easy to understand |
| 2 | Group activity |
| 3 | Group exercise |
| 4 | Group tasks, food, accommodation, presentation materials |
| 5 | Interactions of the participants |
| 6 | Interactions, exercise, peer reviewing and obviously the soffware that I got to learn |
| 7 | Interesting and interactive |
| 8 | It was a gathering of people from many countries and yet we helped each other very well |
| 9 | Learning by doing |
| 10 | Miradi |
| 11 | New idea |
| 12 | Participatory approach |
| 13 | Software MIRADI is very useful. Interaction with the Instructor is very helpful |
| 14 | The interactions |

Table 11. Participant responses to "What do you think your workshop coaches could do better at?"

| Ref | Response |
| :---: | :--- |
| 1 | Devote more time for the session |
| 2 | Full time training |
| 3 | Give more time for each sessions |
| 4 | Give more time for the tasks |
| 5 | More exercise and more time |
| 6 | More time could be provided for the software part |
| 7 | More time for the sessions |
| 8 | Mr Adam |
| 9 | Nothing |
| 10 | Should give more practicing period |

## 6 Figures



Figure 1. Participants' response to "Which of the Figure 2. Participant level of agreement with the following options best describes your awareness about the OS before the workshop?"
statement"l am now more aware of the OS existence".

Figure 3. Participant level of agreement with the statement "I am now more aware of the OS benefits".


Figure 4. Participant level of agreement with the statement "I am now more aware of the OS resources"



Figure 5. Participant level of agreement with the Figure 6. Participant level of agreement with statement "The OS represents best practice for the statement "Using the OS will increase the adaptively managing conservation projects of chances of a project achieving measurable any size".
conservation impact".


Figure 7. Participants' response to "Which of the following options best describes your application of the OS before the workshop?"



Figure 8. Participant level of agreement with Figure 9. Participant response to "Would you the statement "I would like to apply the OS to recommend using the OS to others?"




Figure 10. Participant response to "Would you like to receive coach support to help your project team through the OS process?"

Figure 11. Participant response to "Would you Figure 12. Participant response to "Would you like to take part in classroom-based OS like to take part in OS online courses?" courses?"


Figure 13. Participant response to "Would you like to be trained as a CCNet coach?"

Figure 14. Participant response to "Would you recommend this workshop to others?"

## 7 References

CMP. 2013. The Open Standards for the Practice of Conservation v3.0.
Likert, Rensis. 1932. A Technique for the Measurement of Attitudes. Archives of Psychology 140: 1-55.


[^0]:    " Area description through Map or GIS platform"

